



Atotech Q1 2021 Conference Call

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Technology for tomorrow's solutions

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The historical financial information included herein includes financial information that is not presented in accordance with International Financial Reporting Standards and related interpretations as issued by the IASB and adopted by the European Union (“IFRS”), including EBITDA and Adjusted EBITDA. We believe EBITDA and Adjusted EBITDA are measures commonly used by analysts and investors to evaluate the performance of companies in our industry. Our use of the terms EBITDA and Adjusted EBITDA may differ from that of others in our industry. EBITDA and Adjusted EBITDA should not be considered as alternatives to net income (loss), operating income or any other performance measures derived in accordance with IFRS as measures of operating performance or operating cash flows or as measures of liquidity. EBITDA and Adjusted EBITDA have important limitations as analytical tools and should be considered in conjunction with, and not as substitutes for, our results as reported under IFRS. This presentation includes a reconciliation of certain non-IFRS financial measures with the most directly comparable financial measures calculated in accordance with IFRS.

Rounding

Certain monetary amounts, percentages and other figures included in this presentation have been subject to rounding adjustments. Accordingly, figures shown as totals in certain tables may not be the arithmetic aggregation of the figures that precede them, and figures expressed as percentages in the text may not total 100% or, as applicable, when aggregated may not be the arithmetic aggregation of the percentages that precede them.

Organic Sales

Organic sales growth is calculated as net revenue growth excluding the impact of foreign exchange and palladium price fluctuations.

Defined Terms

All capitalized terms contained within this presentation have been previously defined in our filings with the U.S. Securities and Exchange Commission.

Q1 Highlights

Strong performance driven by favorable market conditions and solid execution

Demand Environment

- **Continued growth above supportive end-markets**
- **Electronics chemistry organic growth of 15%⁽¹⁾** driven by secular tailwinds (5G, auto electrification)
- **GMF organic chemistry revenue up 11%⁽¹⁾** as auto markets recover, though affected short term by OEM supply chain shortages

Profitability & Cash flow

- **Adj. EBITDA⁽²⁾ increased 32% to \$110M**, driven by strong organic volume, partially offset by supply chain inefficiency costs
- **Adj. free cash flow from operations⁽²⁾ before debt service of \$32M**
- **Net leverage at 3.7x** and completed refinancing

Key Initiatives

- **R&D:** Investment into electronic equipment
- **Digitalization:** IIOT & eCommerce
- **Major growth investments** in India & China completed; construction underway for new Mexico manufacturing facility
- **Accelerating ESG/Sustainability activities**

(1) Organic chemistry sales: Net chemistry sales +/- impact of FX and +/- impact of palladium

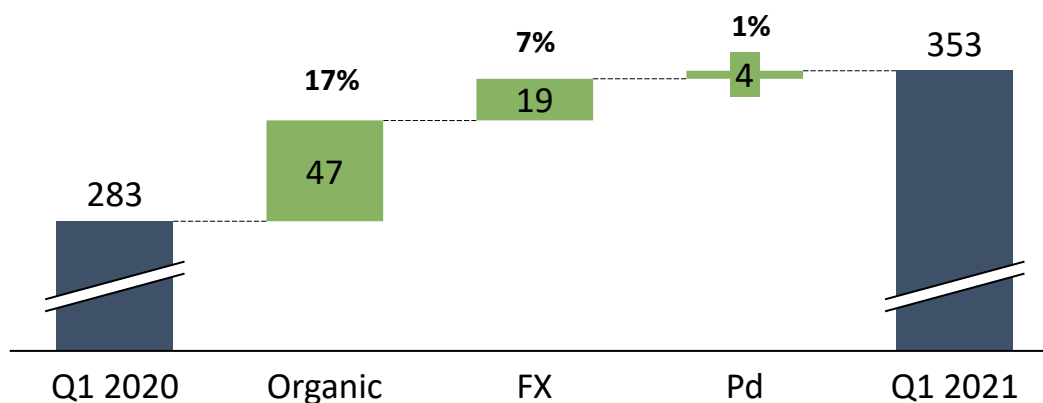
(2) See appendix for definitions as well as a reconciliation to the most closely comparable IFRS measure

Consolidated Results – Q1 2021

Consolidated results

\$ in millions	Q1		% Change	
	2021	2020	Total	Organic ⁽¹⁾
Electronics	\$226	\$172	31%	21%
GMF	\$128	\$111	15%	9%
Net Revenue	\$353	\$283	25%	17%
Electronics	\$76	\$55	38%	
GMF	\$35	\$29	19%	
Adjusted EBITDA⁽²⁾	\$110	\$84	32%	
Adj. EBITDA Margin	31.2%	29.7%	+ 150 bps	

Revenue bridge



- **17% organic growth** reflects accelerating demand in Electronics, a strong rebound in global automotive markets, and resilient industrial markets in GMF
- **Adjusted EBITDA growth of 32%** driven by strong organic volume and stable pricing, partially offset by supply chain inefficiency costs
- **Adjusted EBITDA margin increased 150 basis points to 31.2%**, reflecting organic volume leverage partly offset by Pd pass-through and mix effects

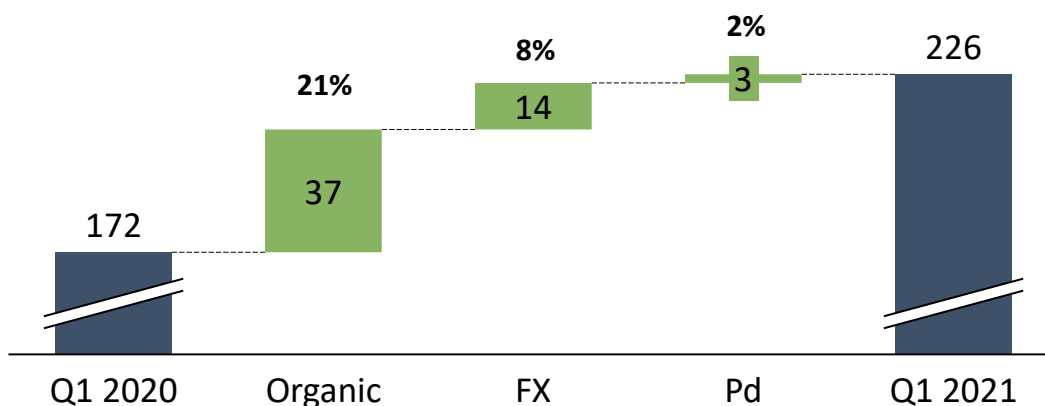
Electronics Results – Q1 2021

Strong chemistry and equipment demand drive organic growth

Electronics results

\$ in millions	Q1		% Change	
	2021	2020	Total	Organic ⁽¹⁾
Chemistry	\$192	\$155	24%	15%
Equipment	\$33	\$17	92%	77%
Net Revenue	\$226	\$172	31%	21%
Adj. EBITDA⁽²⁾	\$76	\$55	38%	
Adj. EBITDA Margin	33.6%	31.8%	+ 180 bps	

Revenue bridge



- **Chemistry organic growth of 15%**, driven by strong demand for IC substrates and semiconductor packaging as the known secular trends accelerate
- **Equipment organic revenue grew 77%**, driven by our technology investment and launch of next-generation systems
- **Adjusted EBITDA** growth benefits from organic growth and continuous efficiency gains, partially offset by supply chain effects
- **Margin expansion** primarily reflects chemistry volume scale effects and strong execution, slightly offset by product mix and Pd pass-through

(1) Organic sales: Net sales +/- impact of FX and +/- impact of palladium

(2) See appendix for definitions of EBITDA and Adjusted EBITDA as well as a reconciliation to the most closely comparable IFRS measure

GMF Results – Q1 2021

Results reflect improving global auto markets and solid industrial activity

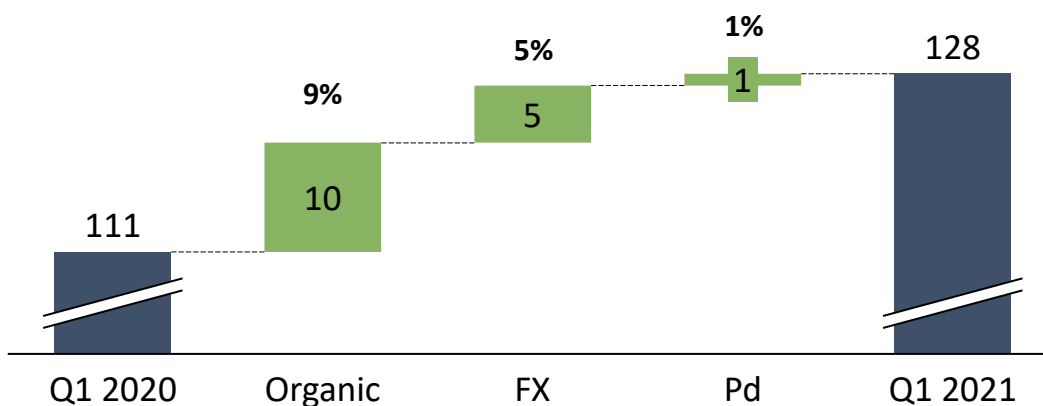
GMF results

\$ in millions

	Q1		% Change	
	2021	2020	Total	Organic ⁽¹⁾
Chemistry	\$125	\$107	17%	11%
Equipment	\$3	\$4	-31%	-35%
Net Revenue	\$128	\$111	15%	9%
Adj. EBITDA⁽²⁾	\$35	\$29	19%	
Adj. EBITDA Margin	27.2%	26.3%	+ 90 bps	

- **11% chemistry organic growth** led by recovery in global auto and broader industrial markets
- **R&D focused on EV as well as solar and wind** applications to diversify portfolio and introduce new sustainability-driven products
- **Adjusted EBITDA of \$35M** reflects organic volume and efficiency gains, partially offset by supply chain inefficiencies

Revenue bridge



(1) Organic sales: Net sales +/- impact of FX and +/- impact of palladium

(2) See appendix for definitions of EBITDA and Adjusted EBITDA as well as a reconciliation to the most closely comparable IFRS measure

Liquidity & Capital Structure

3.7x Net debt Leverage

Q1 2021 Capitalization table

\$ in millions	divided by LTM	
	Amount	Adj. EBITDA
Cash & Cash equivalents ⁽¹⁾	213	
Revolving credit facility ⁽²⁾	0	
Term loans ⁽³⁾	1,585	
Capitalized leases ⁽⁴⁾	76	
Total senior secured debt	1,661	4.3 X
Net senior secured debt	1,448	3.7 X
Senior unsecured notes	0	
P-I-K notes	0	
Total debt	1,661	4.3 X
Net debt	1,448	3.7 X
Common equity	824	
Total capitalization	2,485	
Q1 2021 operating metrics (LTM)		
Adjusted EBITDA	390	
Capital expenditures ⁽⁵⁾	53	

- **Q1 adj. free cash flow from operations of \$32M** before debt service, reflecting extraordinary tax payments and working capital effects from strong revenue growth
- **\$445M of liquidity**, including net cash of \$213M and borrowing capacity of \$232.5M⁽²⁾ under RCF
- **Successful refinancing** achieved in Q1 2021: oversubscribed offering led to lower interest rates and reduced interest burden
 - New \$1,350M and €200M term loans with 7-year term replaced existing PIK Notes, Senior Unsecured Notes, and Term Loans
 - New \$250M 5-year RCF
- **Net leverage at 3.7x** at quarter-end supported by solid adjusted EBITDA

(1) Net of local lines of credit

(2) Includes revolver with commitments of \$250.0M and borrowing capacity of \$232.5M, after giving effect to ancillary facilities of \$17.5M

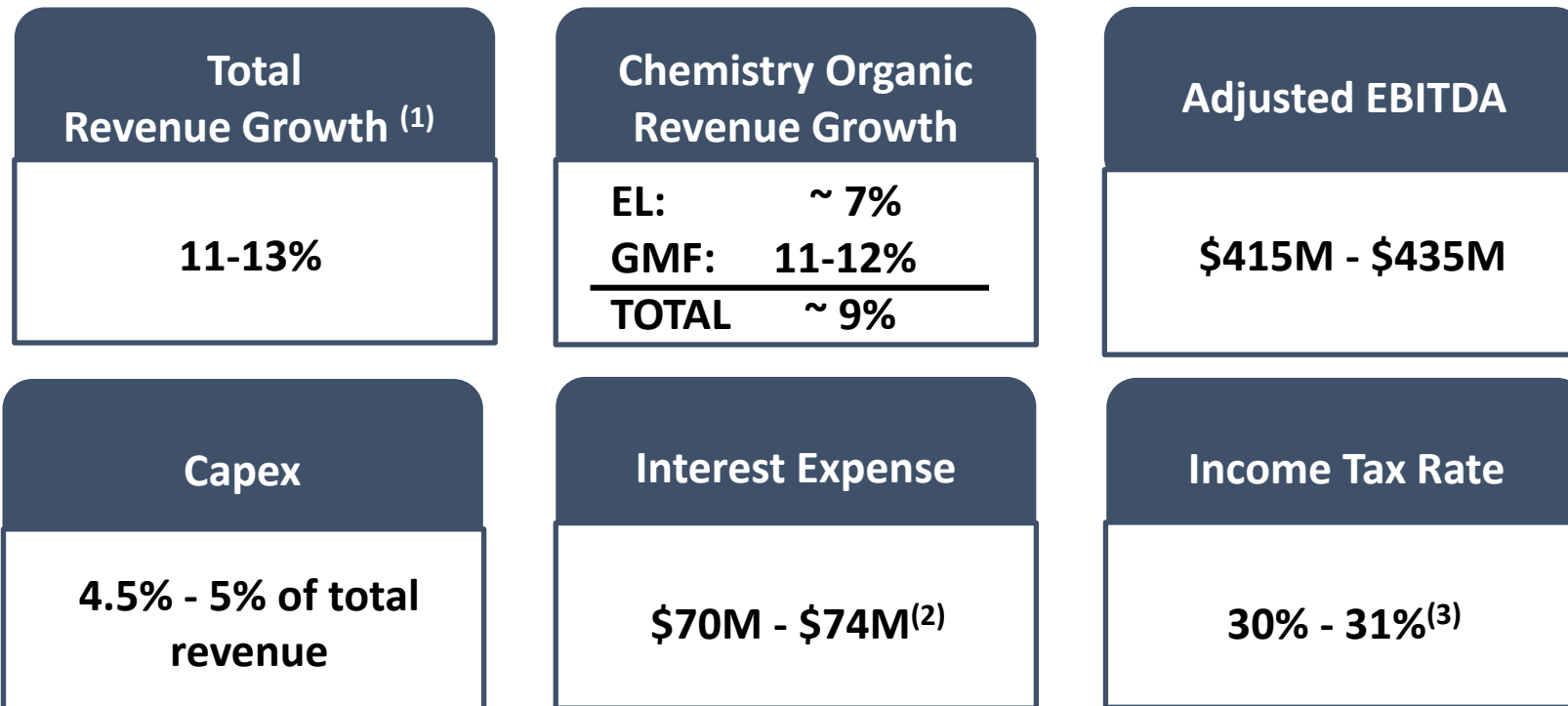
(3) Excluding short term and long term deferred financing costs of \$20.4 million

(4) Reflects application of IFRS 16, Leases

(5) Capex net of proceeds from disposals of intangible assets and property, plant and equipment

Updated Full-Year 2021 Guidance

Strong growth in both segments leads to 17% adj. EBITDA growth at mid-point



- Assumptions: Market growth rates based on internal market model, (data derived from key consultancy firms (e.g. IHS, IDC)) and continued recovery from COVID-19 pandemic leading to 6% global GDP growth (IMF)
- Adjusted EBITDA - Guidance assumes FX rates as per March 31, 2021

(1) Includes chemistry organic growth and equipment excluding FX effects

(2) Excludes roughly \$59M in one-time costs connected with early extinguishment of Holdco and Opco notes and financing fee amortization, which was recognized in Q1 2021

(3) Includes approximately 25% - 26% income tax rate and 5% withholding tax rate. Tax rate is generally applicable to operating profit (before interest expense), and does not include any tax litigation reserves we may take



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Appendix



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Adjusted EBITDA Reconciliation

(\$ in millions)	Quarter Ended	
	03/31/2021	03/31/2020
Revenues	\$ 353.1	\$ 282.7
Consolidated Net Income (IFRS)	\$ (71.6)	\$ (39.9)
Interest, net	80.4	35.3
Income taxes	9.9	13.7
Depreciation and Amortization	45.1	41.2
Reported EBITDA	\$ 63.8	\$ 50.3
Adjustments:		
① Non-cash adjustments	57.7	32.9
② Foreign exchange (gain) loss	(16.3)	(0.8)
③ Restructuring	0.1	(0.0)
④ Transaction related costs	4.4	0.5
⑤ Management fee	0.5	0.6
⑥ COVID-19 adjustments	0.2	0.2
Adjusted EBITDA	\$ 110.3	\$ 83.8
% Sales	31.2%	29.7%

Adjusted EBITDA Reconciliation (Cont'd)

1 Non-cash adjustments

- Eliminates the non-cash impact of (1) share-based compensation, (2) losses on the sale of fixed assets, (3) impairment charges and (4) mark-to-market adjustments related to our foreign currency derivatives entered into in connection with certain redenomination transactions not linked to underlying individual transactions as well as the derecognition of bifurcated embedded derivatives related to certain redemption features of the Opco Notes and Holdco Notes, and (5) valuation adjustments from the revaluation of the earn-out liability initially recognized in 2019.

2 Foreign exchange (gain) loss

- Eliminates net foreign currency transactional gains and losses on balance sheet items.

3 Restructuring

- Eliminates charges resulting from restructuring activities principally from the Company's cost reduction efforts.

4 Transaction related costs

- Reflects an adjustment to eliminate (1) IPO related costs, linked to the existing equity and (2) professional fees paid to third party advisors in connection with the implementation of strategic initiatives.

5 Management fee

- Reflects an adjustment to eliminate fees paid to Carlyle. The consulting agreement pursuant to which management fees are paid to Carlyle will terminate on the earlier of (i) the second anniversary of the IPO and (ii) the date upon which Carlyle ceases to own more than ten percent of the outstanding voting securities of the Company. Management does not view these fees as indicative of the Company's operational performance and the removal of these fees from Adjusted EBITDA is consistent with the calculation of similar measures under our old senior secured credit facilities and the new Credit Agreement as well as the indentures that previously governed the Holdco Notes and Opco Notes.

6 COVID-19 adjustment

- Eliminates charges in connection with masks, sanitizers, and other COVID-19 related expenses at certain plant and office locations.

Adjusted Free Cash Flow Before Debt Service

(\$ in millions)	Quarter Ended	
	03/31/2021	03/31/2020
Adj. EBITDA	\$ 110	\$ 84
- Capex ⁽¹⁾	\$ (11)	\$ (11)
- Change in OWC ⁽²⁾	(28)	(20)
- Cash Taxes	(39)	(16)
Adj. FCFFO before Debt Service⁽³⁾	\$ 32	\$ 37
<i>as a % of sales</i>	9%	13%
<i>as a % of Adj. EBITDA</i>	29%	44%
- Interest	\$ (28)	\$ (33)
Adj. FCFFO before Debt Paydown	\$ 4	\$ 4
<i>as a % of sales</i>	1%	1%
<i>as a % of Adj. EBITDA</i>	4%	4%

(1) Capex is presented net of proceeds from disposals of intangible assets and property, plant, and equipment
(2) OWC = Operating working capital and includes trade receivables and inventories less trade payables
(3) Following our IPO in February 2021, we redeemed in full all \$425.0 million of our 6.250% Senior Notes due 2025 and all \$219.0 million of our 8.75%/9.50% Senior PIK Toggle Notes.

Revenue Growth Reconciliation

	Quarter ended 03/31/21			
	Reported Revenue Growth	Impact of Currency	Palladium Pass-through	Organic Revenue Growth
Electronics	31%	(8%)	(2%)	21%
General Metal Finishing	15%	(5%)	(1%)	9%
Total	25%	(7%)	(1%)	17%